

Homeless Housing and Services Fund

HB 2163 and HB 1359 Document Recording Fees

2009 Progress Report



King County

Department of Community and Human Services

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Homeless Housing and Services Fund

Evaluation Report

INTRODUCTION

Over the past four years, the Washington State Legislature has authorized a series of document recording fee surcharges to be used to implement state and local plans to end homelessness. In King County the surcharge revenue is called the Homeless Housing and Services Fund (HHSF), and is administered by the King County Department of Community and Human Services (DCHS) in coordination with other housing and services funding efforts. Other King County sources coordinated with the HHSF beginning in 2008 include Veterans and Humans Services (VHS) Levy funds for homeless housing and King County Mental Illness and Drug Dependency (MIDD) sales tax collections for supportive services and housing.

Since its inception, this fund has created permanent housing by matching new and existing units with rental assistance, operating support, case management, and client assistance. Services and housing have been provided to nearly 2,000 homeless persons, including young adults and families with children, to support them in their transition to housing stability.

Through the end of 2008, King County implemented contracts in the amount of \$12.2 million with 20 agencies for 29 distinct programs working to end homelessness in King County. These funds have created 665 units of permanent housing for homeless households, and have been coordinated with, and leveraged, 178 Section 8 subsidies from the Seattle Housing Authority (SHA), and King County Housing Authority (KCHA). The HHSF funding has enabled nonprofit service providers to place 754 households in permanent housing, with 92 percent of those households maintaining housing for at least one year.

The Metropolitan King County Council has approved guiding policies for HHSF, designating the Committee to End Homelessness in King County (CEHKC) as the body responsible for establishing and updating annual funding priorities within the council-adopted policies, and for providing guidance on the implementation of this fund.

The HHSF dollars have been paired with and enhanced by other funding sources in order to better align regional funding priorities, completely fund priority projects, and maximize the impact of limited resources in our community. Funding for homeless housing is coordinated among local partners including DCHS, City of Seattle Office of Housing, the KCHA, the SHA, United Way of King County, City of Seattle Human Services Department, and the Washington Families Fund.

The HHSF competitive funding rounds and contracted projects have provided a number of meaningful learning opportunities. As a result, DCHS staff has worked both internally across sections of the Housing and Community Development Program (HCD), and externally with other funders to improve combined funding coordination efforts, and to develop best practices from the experiences gained by fostering innovative homeless service programs and unique partnerships. More detail about best practices and lessons learned is included in a latter section of this letter.

As evidenced in the accompanying report, HHSF projects have distributed an extraordinary amount of assistance and have helped hundreds of homeless persons make a successful transition to permanent housing.

HISTORY OF THE HOMELESS HOUSING AND SERVICES FUND

The HHSF was created following the passage of Engrossed Second Substitute House Bill 2163 (House Bill 2163) in 2005, which authorized a dedicated revenue source in support of state and local plans to end homelessness. House Bill 2163 authorized a new \$10 document recording fee surcharge, to be used to help implement state and local plans to end homelessness. House Bill 2163 directs that 60 percent of the revenue collected remain with the county and that 40 percent be remitted to the state for homeless housing initiatives. In King County, this has amounted to approximately \$2.5 million per year for the creation of new permanent supportive housing resources for homeless households.

On September 1, 2005, the Metropolitan King County Council unanimously approved Ordinance 15284, adopting King County's plan, "A Roof Over Every Bed in King County: Our Community's Ten-Year Plan to End Homelessness" (Ten Year Plan). This ordinance designated CEHKC as the local homeless housing task force responsible for coordinating our region's implementation of the plan, and for working with the DCHS to recommend policies, procedures, and priorities for the allocation of House Bill 2163 revenues.

Under the direction of the CEHKC Governing Board, an extensive community-wide planning process produced recommended policies, priorities, and procedures that embodied the core principles now utilized to administer this fund.

On May 1, 2006, policies recommended by CEHKC were presented to the council, and adopted in Motion 12279 to guide HHSF investments in King County. In 2007 a report on the first year of HHSF activity was presented to the council, and HHSF policies were updated and approved in Motion 12566.

In 2007, an additional document recording fee surcharge in support of local ten year plans was passed with House Bill 1359; and in 2009 the amount of the original surcharge fee in support of local ten year plans was increased for a period of four years with the passage of House Bill 2331. Looking forward, it is estimated that the total surcharge revenue will provide approximately \$6 million each year for the next four years, and \$3 million thereafter, to reach Ten Year Plan goals for the creation of new units of permanent housing with support services for homeless individuals and families.

Four HHSF competitive funding rounds have now been completed, one in spring 2006, one in fall 2006, one in fall 2007, and one in fall 2008. In mid-July 2009, local funding partners released the 2009 combined Notice of Funding Availability (NOFA) for homeless housing. The rounds completed through 2008 awarded a total amount of \$17.5 million, and resulted in 39 contracts for distinct projects managed by 22 nonprofit service agencies that are working to end homelessness in King County. These 39 projects provide rental assistance and case management services to a variety of populations, including chronically homeless individuals, veterans, families with children, young adults, and single adults.

In 2007, DCHS reported to the council on the first two rounds of funding, which took place in 2006. This report focuses on the achievements of the 29 projects funded through those rounds and includes the 2007 grants, which were in operation through the end of 2008. Projects funded in the 2008 round are not included because they were not yet in operation as of December 31, 2008. The fall 2008 round awarded funds for seven projects working to end homelessness in King County. Those projects will be included in the next HHSF report.

FUNDING PARTNERS

After the initial document recording fee surcharge revenue was established in 2005, King County and other local public and private funders began planning for coordination of funding allocations for homeless housing. These funding rounds promote coordination among the primary funders in King County that allocate funds for housing capital and operating support, rental assistance and supportive services. This coordination of capital and non-capital sources has resulted in aligned funding priorities, maximum impact on the homeless system, and projects that are funded completely and can proceed as expeditiously as possible to move forward and open their doors.

Coordination efforts have resulted in aligned application forms, and agencies now apply with one single application form for operating support, rental assistance and supportive services funds in King County, which is a phenomenal achievement. Funding applications are reviewed concurrently and in a coordinated manner, and decisions are made jointly among the funding partners in order to ensure the achievement of aligned funding goals.

Over the years coordination has grown stronger, including more key funders in the annual combined NOFA for homeless housing. In 2009, the funding round will include contributions from DCHS for housing capital funds as well as the HHSF (including VHS Levy funds and the MIDD supportive services funds), City of Seattle Office of Housing, King County Housing Authority, Seattle Housing Authority, United Way of King County, the Washington Families Fund, and the City of Seattle Human Services Department.

Aligned Priorities

In order to coordinate these complicated funding rounds, funders and agencies have worked together to examine the housing continuum in our region and select projects that meet emergent needs and fit well within the existing inventory of homeless housing. Mutual coordination and planning efforts by the funders have produced a more comprehensive and strategic approach to meeting the permanent housing and service needs of homeless people in King County.

Maximized Impact

Bringing together the resources of the major regional funding partners has increased the impact these funds have on our community and has decreased the administrative burden on agencies by funneling all requests through one common application. This has permitted staff to recommend projects that fit best with common system priorities and within the parameters of the various fund sources, instead of forcing this responsibility on the service providers.

Fully Funded Projects

The coordinated funding strategy has allowed funding partners and agencies to completely fund priority projects. This means that in addition to securing capital dollars more quickly, sponsoring agencies are also assured of the services and operating packages required to sustain residents in housing. Without the participation of all funding partners, and especially the HHSF component, it would not be possible for King County to address the housing goals set forth in the Ten Year Plan.

In conjunction with other funding partners, HHSF has leveraged over \$17 million for these funding rounds, for rental assistance, operating support and supportive services, in addition to hundreds of valuable Section 8 subsidies contributed by the housing authorities. This coordination has enhanced our community's ability to meet the needs of homeless households.

Summary of funding associated with HHSF projects:

- The HHSF has contributed \$18.8 million, 2006 – 2009
- King County Housing Authority has contributed \$4 million in Section 8 subsidies, 2006 – 2009
- Seattle Housing Authority has contributed \$3.85 million in Section 8 subsidies, 2006 – 2009
- Funding through MIDD collection has contributed \$2 million, 2008
- The VHS Levy has contributed \$4.5 million, 2007 – 2009
- United Way of King County has contributed \$3.1 million, 2008 – 2009

RESULTS OF AWARDS AND OUTCOMES

This report provides data and project-specific information on the 29 distinct projects funded with HHSF resources through the end of 2008. A total of \$12.2 million in HHSF allocated to these 29 projects has created 665 units of permanent housing for the homeless, and has utilized 178 Section 8 subsidies from the KCHA and the SHA. These funds have enabled nonprofit service providers to place 754 households in permanent housing, and to support 92 percent of those households in maintaining housing for at least one year. In addition, these projects have provided over 50,000 hours of case management service to nearly 2,000 clients in need.

Of the 29 projects funded, 13 provide services to families, 11 provide services to single adults, and five provide services to young adults. Because of the high number of families receiving services, 28 percent of all clients served are children under the age of 18. Approximately 50 percent of all clients served are female, over 30 percent of all clients served are living with disabilities, and 14 percent of all clients are immigrants or refugees.

Top Reasons for Exiting Permanent Housing Placement

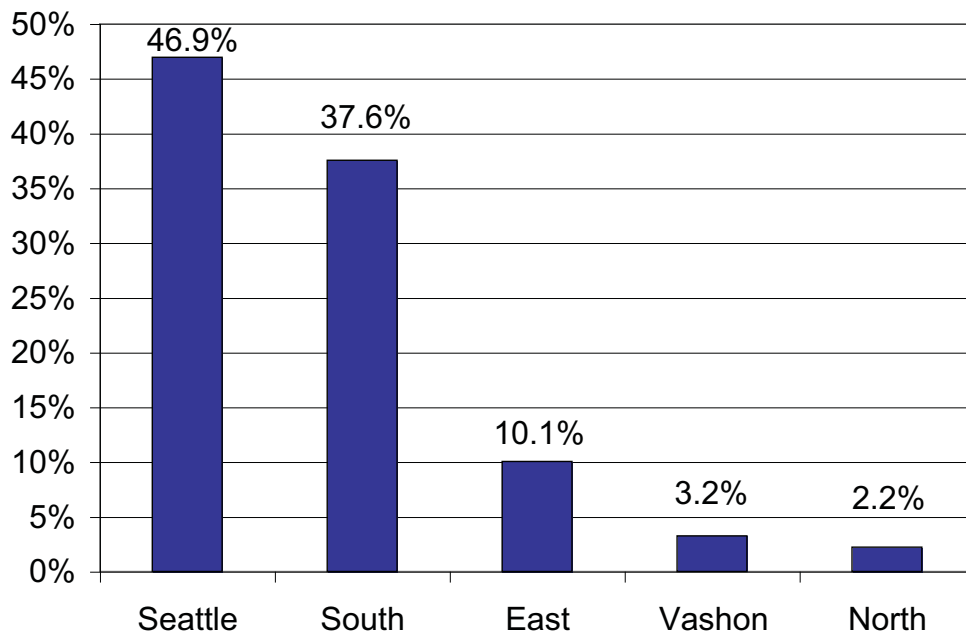
Because of the difficult circumstances faced by the clients served by these programs, it is inevitable that some will drop out of services early, or will leave permanent housing once they have been placed. There are a number of reasons that particular interventions are not successful, but in many situations, clients choose to leave these programs for better housing opportunities. The primary reasons that clients left permanent housing provided by HHSF programs are:

- Left to other permanent housing
- Disappeared
- Returned to homelessness
- Death

Of the HHSF clients who left permanent housing, nearly half (46 percent) exited to other permanent housing options. These clients are viewed as successful because they are usually choosing to enter the private rental market and live more independently. The remaining categories reflect the difficulties faced by the agencies providing services to this population. Clients will occasionally exit a program or disappear without giving notice or explanation. Unfortunately, some clients even return to homelessness despite the best efforts of agency staff. It is hoped that these clients will eventually find their way into programs that better suit their needs and lifestyles.

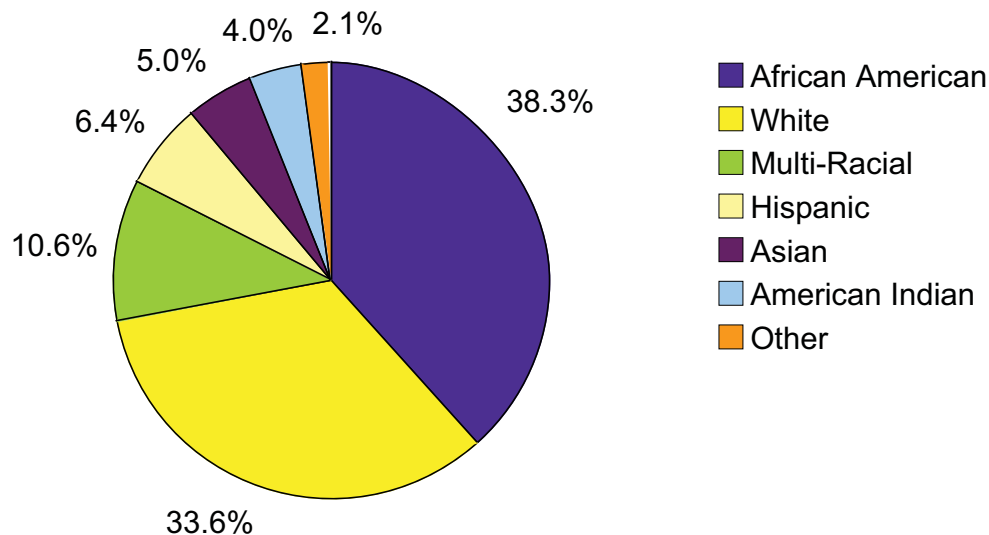
Geographic Location of Clients

Clients served by HHSF programs come from all over King County. A large number of clients (46.9 percent) served by HHSF come from downtown Seattle, where many have been living on the streets or in shelters for years. There are also a significant number of HHSF clients (37.6 percent) emerging from homelessness in South King County. While there are not as many clients served from East and North King County, HHSF has funded a number of agencies dedicated to working in these regions, including Friends of Youth, Hopelink, St. Andrew's Housing Group, and Eastside Interfaith Social Concerns Council. These organizations are working very closely with regional partners to provide services to the homeless population in these areas.



Race and Ethnicity of Clients

The pie chart below shows the racial and ethnic breakdown for all clients served by HHSF programs, through the end of 2008. These programs serve a high proportion of African American clients (38.3%) and white clients (33.6%), with other groups comprising the remaining 28.1 percent of the client population. In addition, a significant number of HHSF clients are multi-racial (10.6%).



LESSONS LEARNED AND DEVELOPMENT OF BEST PRACTICES

The HHSF has provided a great deal of support to our community and has allowed King County, our funding partners, and homeless service providers to explore best practices for serving homeless populations in need. A number of innovative programs have been created because of the HHSF. It is crucial that our community be able to test and implement new practices and programs in order to provide the best array of services to homeless persons and households.

Development of Best Practices

A number of best practices have emerged from the HHSF funding rounds, but this report will highlight two projects being implemented in King County for homeless households. The first is the Landlord Liaison Project (LLP), which is managed by the YWCA, and the second is the Rapid Re-Housing for Homeless Families (RRHF) project, which is managed by Wellspring Family Services and Solid Ground.

1. Landlord Liaison Project

In order to end homelessness in our region, we cannot rely entirely on building new homeless housing because there are limited funds available for constructing this type of housing. Because of this limitation, it is necessary to make existing housing in the private market and nonprofit owned housing stock available to the homeless. In addition, we learned that it was a serious challenge for early HHSF projects to house their clients in existing units in the private market.

The LLP was developed to work regionally with landlords, partner service agencies, and prospective renters countywide to secure permanent housing for homeless households in existing units. The LLP coordinates with landlords to make units available to clients with barriers to securing rental housing, such as a criminal record, record of a previous eviction, or negative credit history. It is likely that these clients would not otherwise be considered for rental housing options because of these barriers. The LLP reassures landlords by providing ongoing case management services, a 24-hour support hotline, access to resources to prevent loss of housing, and the availability of a Landlord Risk Reduction Fund (LRRF) to cover unexpected costs (such as physical damage to a rental unit).

This program emerged from a yearlong planning process led by CEHKC, which included many different funders, service providers, landlords, and community members. King County, the City of Seattle, and the United Way of King County jointly fund this project, and the LRRF is provided by the VHS Levy.

Landlords benefit from this program because they are able to fill vacancies more quickly, depend on lower turnover in their units, assume fewer financial risks, and know that they are contributing to the effort to end homelessness in King County.

Agencies benefit from this program because they receive assistance from the LLP in securing rental housing options for their clients, as well as improved communication with landlords.

Clients benefit from the LLP because they receive more rental options, access to eviction prevention resources, training on how to be a successful tenant, and an opportunity to build a successful rental history and a positive landlord reference.

The LLP officially began operations in January 2009, and housed the first client in March. As of June 30, 2009, LLP has housed 30 households and is currently helping a number of applicants through the process of finding permanent housing. In addition, there are now 24 partner agencies working

with the program and 61 landlords signed up to house LLP clients. The LLP continues to meet with potential landlords in the community and attend landlord forums and sponsored events to educate them about this important resource.

The LLP team is determined to see that clients successfully obtain and maintain housing. The LLP has intervened and resolved six issues involving client/landlord relations by working closely with partner agencies and landlords. These interventions range from addressing client behavior issues to resolving non-payment of rent.

The program has hosted trainings for landlords and for social service providers to educate them about the application of fair housing laws to the LLP, and about other issues related to the program. Clients are also provided with educational trainings about their roles and responsibilities as tenants. The LLP plans to offer more training in the future, which may include such topics as budgeting, household safety, conflict management, and leasing agreements.

Six months of experience with this program has allowed the LLP to incorporate a number of positive program changes and the program is now housing clients at an increased rate, as well as adding new landlord and agency partners.

Ironically, the tough economy has created an opportunity for the LLP. As landlords struggle with vacancies and decreasing rents, the benefits of participation in the LLP have become even more evident. The LLP team is trying to take full advantage of this window of opportunity by working to build strong relationships with landlords that will last for many years beyond the current economic crisis.

2. Rapid Re-Housing for Homeless Families

The HHSF currently provides funding for a number of projects serving homeless families in King County. Families served by these projects have high needs and face many barriers to housing stability including domestic violence, histories of substance abuse, mental health issues, unemployment, outstanding debts, and/or criminal backgrounds.

Based on national research, federal stimulus funds have been made available in 2009 to test a model for serving homeless families with moderate needs. The goal of these funds will be to lessen the amount of time that families spend in the homeless system, by moving them quickly from emergency shelters to permanent housing. These families primarily face economic barriers to housing stability and will face fewer obstacles to renting in the private market. With the help of intensive, time-limited case management services, they will develop a clear plan to sufficiently increase their income to pay market-rate rent at the end of the subsidy period.

The RRHF project was developed to meet the needs of this particular group of families. The RRHF is designed to serve 40 homeless families per year and provide them with up to 18 months of rental assistance, onsite housing case management, and comprehensive employment and education services. The federal American Recovery and Reinvestment Act funds will be paired with local United Way of King County, HHSF, and the VHS Levy funding in order to create a comprehensive housing and service package that will stabilize families quickly.

The RRHF project will ensure that households with dependent children are in the homeless system for as brief a period of time as possible, by quickly placing them into permanent housing that they will be able to maintain once the RRHF rental subsidy ends. This program aims to serve households with

dependent children that face moderate barriers to housing stability. Shelter providers in King County will identify families using a standardized screening tool, which is currently being developed through the Gates Family Homeless Initiative planning process.

Proposed staffing for RRHF will include two full-time case managers employed by Family Services of King County and Solid Ground. Housing options for the project participants will be offered through the LLP. Case management will initially focus on helping households stabilize in housing, and then progress to assisting families as they develop the skills and resources necessary to maintain the housing once the subsidy ends. Families will also meet with an employment case manager from the King County Work Training Program who will assist them in enrolling in a training program, obtaining an education credential, finding employment, or finding other employment retention services.

Lessons Learned

Along with its many public and private funding partners, King County has learned many important lessons with respect to regional coordination of the HHSF, and is using these lessons to develop best practices in King County.

1. Coordinated application and funding process

King County has made appropriate changes to application requirements and the process itself in order to better meet the needs of agencies and funders alike. It has become clear that one common application form is a useful tool for agencies and funders, as it streamlines the process of awarding funds from multiple sources. It also facilitates the process of providing complete funding to projects by enabling funders to coordinate their priorities.

2. Importance of landlord relationships

After the first funding rounds for the HHSF were conducted, a major programmatic issue emerged related to the ability to secure units in the private rental market for homeless households. It took many agencies a great deal of time to get going with their projects because they were having trouble engaging with landlords, especially when the agencies were planning to serve a population with high needs. It has also been difficult for agencies to secure several units in a single building, which is a requirement for certain housing subsidies, such as Section 8 project-based vouchers.

Agencies with existing landlord relationships and/or solid plans for placing clients in permanent housing are far more successful in starting their projects quickly. This issue led to the development of the LLP, which will be a great resource for agencies interested in housing clients in the private rental market, and increase access for homeless households to existing housing in the private market.

3. Pre-commitments of HHSF operating support and supportive services funding

In 2008, HHSF began making pre-commitments to permanent supportive housing projects that had been awarded capital funds but needed to secure funds for the supportive services and operating support in order to be completely funded. Nonprofit housing providers commonly utilize tax credits in order to finance large capital projects. These tax credits incentivize private investors to support the development of affordable housing. As the tax credit market has become more difficult to access, agencies have been required to show investors that their projects are fully funded and sustainable. These pre-commitments have helped agencies to adhere to the established project timelines and find efficiencies to meet the demands of the various funders. The pre-commitments also encourage agencies to plan ahead and develop clear service proposals for the population being served.

4. Increased demands on limited resources

In the last year, the real estate market downturn has led to a decrease in document recording fee surcharge revenues, which will create an increased demand on limited resources in the coming years. The HHSF projects receive multi-year funding awards (generally five year awards), and several projects will be coming up for renewal in 2011. At the same time, there are a number of capital projects currently being developed, which will need HHSF dollars to cover their services and operating packages. These renewals and new projects coming online will be competing for scarce HHSF resources in 2011 and future years. The DCHS staff are engaged in careful analysis of these issues with funding partners in order to plan for the most efficient and beneficial use of limited resources to meet the broad goals of the Ten Year Plan.

CONCLUSION

The HHSF has provided a great deal of support to our community and has allowed King County, our funding partners, and homeless service providers to explore best practices for serving homeless populations. It is crucial that our community be able to continue to test and implement new practices and programs, in order to provide the best array of services to homeless persons and households and break the cycle of homelessness.

The HHSF has been at the center point of coordinating local funding award processes in order to align priorities, eliminate duplication, and leverage critical local, state, and federal dollars in order to maximize precious resources. The HHSF 2009 Progress Report provides dozens of examples of successful projects being implemented to end homelessness in our community.

Kurt Triplett

King County Executive

Jackie MacLean

Director, King County Department of
Community and Human Services



Families

Through three rounds of funding, HHSF selected 13 projects providing housing and services to homeless families with children. Four of these projects utilize homeless prevention strategies, and two projects provide services to chronically homeless families. Families served by these projects face a number of barriers to housing stability including domestic violence, substance abuse disorders, mental health issues, unemployment, outstanding debts, or criminal backgrounds.

The longest running project started in December 2006 and the newest project started in July 2008. The 2008 projects were unable to measure the primary housing stability outcome because clients living in permanent housing will not reach their one-year anniversaries until 2009. Overall, these projects served nearly 1,000 homeless individuals from approximately 300 families. Of those households that could be measured for housing stability, 90 percent maintained permanent housing for at least one year.



A family served by the YWCA Permanent Housing Stability Program

Domestic Abuse Women's Network

Homeless Prevention Program

Population Served

The Domestic Abuse Women's Network (DAWN) Homeless Prevention Program provides services and housing to homeless, battered women and children in South King County. A very high percentage of the clients are very low-income, single women of color, who are living with children. Approximately 30% of clients are immigrants or refugees with limited English proficiency.

Program Information

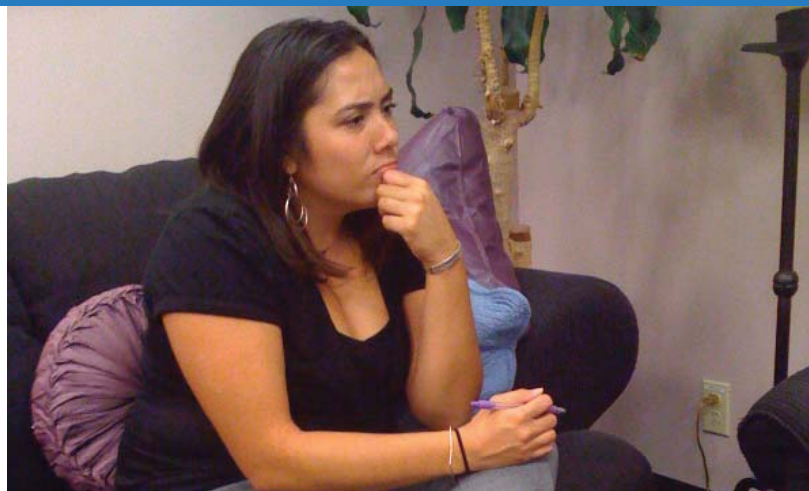
Program Start Date	April 2007
People of Color Served	74 % of 107
Target Population	Families
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$60,000

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
40	93 %	Other Permanent Housing Other

Impact of Funding

- Provides prevention services, including long-term case management, to approximately 30 domestic violence survivors each year, who are at risk of returning to homelessness or to an abusive partner
- Supports safe and stable lifestyles for domestic violence survivors, by providing long-term safety planning, legal advocacy, financial literacy, education, job skills, job retention, and physical and mental health counseling



A case worker at DAWN provides counseling to clients

Client Story

Tanisha and her children came to DAWN from another confidential shelter in King County, and has now been a client for a year and a half. She began working with a housing advocate, who helped her find safe permanent housing. Tanisha is still in the same home today, and continues to work with a DAWN advocate. Before she came to the program, Tanisha's abuser forced her to commit a crime that left her with a felony. With a criminal record, it was very difficult for this family to find a livable place to rent in a safe neighborhood. It has also been hard for Tanisha to find employment as a woman of color with a criminal history, and she has encountered discrimination and lost jobs as a result. Even with these barriers, Tanisha has thrived. She has remained in permanent housing for over a year, reunited with her family after leaving a long-term abusive partner, worked hard to find employment, and kept her kids in the same school through several forced relocations. She has worked hard to make a life for her family that is healthy, safe, and sustainable.

Domestic Abuse Women's Network

Permanent Supportive Housing

Population Served

The Permanent Supportive Housing Program at Domestic Abuse Women's Network (DAWN) provides services and housing to homeless, battered women and children in South King County. A very high percentage of the families are very low-income, single women of color, who are living with children. Approximately 30% of clients are immigrants or refugees with limited English proficiency.

Program Information

Program Start Date	July 2008
People of Color Served	83 % of 6
Target Population	Families
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$30,000

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
6	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates six new units of permanent housing in partnership with Downtown Action to Save Housing, a nonprofit housing provider
- Houses families successfully, with 100% remaining in housing since initial placement
- Provides case management services geared toward safety planning and focused on creating stable lifestyles for domestic violence survivors



A playground at one of DAWN's housing units

Client Story

DAWN's confidential shelter first met the Delgado family in the summer of 2008. The Delgados faced many barriers to finding housing. The head of the household had recently lost her job and, as a native Spanish speaker, had limited English proficiency. With assistance from DAWN, this family was able to move into permanent housing. DAWN staff also linked the family to the Northwest Justice Project, which offered support with legal issues, and DAWN provided court accompaniment. The newly single mother worked hard to secure employment, which contributed to her ability to maintain an affordable and safe new home for her family. She is now taking English classes and is devoting time to both of her children and her job. The children began attending their new school and feel safer in their new environments.

Hopelink

Eastside Friends Coming Home

Population Served

The Hopelink Eastside Friends Coming Home program serves very low-income families that are moving from shelter or transitional housing to permanent housing. All families served by the program require case management support to tackle numerous barriers and achieve housing stability. Families are housed in Downtown Action to Save Housing (DASH) units and other permanent housing in East King County.

Program Information

Program Start Date	November 2006
People of Color Served	71 % of 32
Target Population	Families
Geographic Location	East King County
Annual Amount of Five-Year King County HHSF Award	\$48,800

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
12	94 %	Other Permanent Housing

Impact of Funding

- Creates 10 units of permanent housing for families in east King County
- Leverages Washington State rent buy-down funds for units secured through a partnership with DASH
- Provides the necessary case management support to help clients stabilize in housing and address the core barriers that caused the family's homelessness



This family has thrived since joining the Hopelink program

Client Story

A mother and her two children left Mexico for Seattle in 2005 to escape a domestic violence situation. When she first arrived, the mother was unable to provide for her children alone. While in the program, however, she has been able to attend school full-time and is learning English. She has successfully completed counseling and has worked through an extensive healing process to come to terms with her previous abusive marriage. With free legal assistance, she was able to finalize her divorce and has begun to start her life again. All members of the family worked with Northwest Immigration Rights Project, and have successfully applied for their permanent Green Cards. Her oldest son recently graduated from high school and is now working part-time and attending college full-time. The family is working on maintaining stability within a modest budget. With support from Hopelink, this family has been able to overcome multiple barriers, including domestic violence, unemployment, and lack of childcare and transportation.

St. Andrew's Housing Group

280 Clark Apartments

Population Served

This program provides services and housing to homeless low-income families living at the 280 Clark Apartments. These families struggle with unemployment, lack of education, immigration issues, language barriers, domestic violence issues, mental health disabilities, addiction issues, and childcare.

Program Information

Program Start Date	April 2008
People of Color Served	72 % of 25
Target Population	Families
Geographic Location	East King County
Annual Amount of Five-Year King County HHSF Award	\$87,904

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
25	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates eight new units of permanent housing for the homeless at the 280 Clark Apartments in East King County
- Provides on-site case management services through a contract with Hopelink
- Makes units affordable for very low-income families by providing funds for rental assistance
- Provides mentoring and case management support for families transitioning from homelessness to permanent housing



This family is living in permanent housing provided by St. Andrew's

Client Story

Nicole is a single mother with two young boys. She broke her foot one year ago and was unable to work for an extended period of time, which forced her and her sons into homelessness. This program provided case management services to Nicole and her family and found her a place to live at a St. Andrew's property.

Now, Nicole is working full-time at a local hospital. Her eight-year-old son exhibits severe behavioral problems at school, which have led to suspension from school, and encounters with the police. This has been frustrating and difficult for Nicole to manage, but with support from her case manager, Nicole has started taking parenting classes, has worked with the school to re-evaluate her son's education plan, and has started to take him to weekly counseling sessions. Nicole has not given up on her son, and is working hard to support him through this difficult time. Throughout this challenging time, Nicole and her sons have remained in stable housing.

Sound Mental Health

Project Homestead

Population Served

Project Homestead is a “Housing First” program for high need homeless families who would be screened out of most housing due to drug and alcohol dependence, past or current felony convictions, and ongoing mental health issues. Project Homestead provides families with the security of permanent housing and offers individually tailored services to ensure ongoing stability.

Program Information

Program Start Date	July 2008
People of Color Served	61 % of 21
Target Population	Families
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$112,500

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
2	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates 15 units of permanent supportive housing for families in the private rental market
- Pairs 15 Section 8 subsidies from King County Housing Authority with case management services funded by King County and Washington Families Fund
- Offers intensive case management, mental health, and chemical dependency services, as well as financial assistance to cover basic needs such as food, transportation, and childcare



A family supported by Project Homestead

Client Story

Even for case managers working in the mental health profession, it is hard to truly grasp what some of these families have experienced. Project Homestead works with a very special population that has experienced a great deal of hardship, and has only survived for the sake of their children.

Corinn is a single mother with five children, and has been in and out of homelessness since she was 18-years-old. The longest period began at the end of 2007 and lasted until she joined Project Homestead. Her children were with her throughout this period of homelessness. “The hardest part about being homeless was the fear,” says Corinn. “Never knowing what was going to happen. Never knowing where we could go next. The kids cried all the time. I felt like a failure as a mom. Project Homestead got us into permanent housing. At first I couldn’t believe it. I just walked around our apartment, looking at it and touching the walls. This was mine! Now I am filled with new motivation and hope to change my life. I’m never going to be homeless again.”

Solid Ground

Stable Families Project

Population Served

The Stable Families project provides prevention services and housing to previously homeless families with children, who are at risk for returning to homelessness, due to recurring or new situations. These families face multiple barriers to maintaining housing, such as chronic underemployment, drug/criminal histories, mental health issues, and developmental disabilities.

Program Information

Program Start Date	April 2007
People of Color Served	83 % of 111
Target Population	Families
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$95,538

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
30	89 %	Disappearance

Impact of Funding

- Provides case management services to families who are facing an eviction, including critical support services for families who are not typically eligible for other mainstream services
- Addresses a gap in the continuum of services available to homeless families who, for various reasons, are having a difficult time maintaining their housing, and who would otherwise need to re-enter the homeless system in order to access case management services
- Provides mental health and chemical dependency services through a contract with Valley Cities Counseling and Consultation



With help from Solid Ground, this family is now in stable housing

Client Story

A single father and his disabled four-year-old son entered this program when the son became very ill. In order to take care of his son, the father lost his job and was not able to pay his portion of the rent. As a result, he and his son returned to homelessness and were living in a wooded area near the University District. Due to the child's health condition, Child Protective Services reported that they would have to remove the son if the two of them did not find shelter soon. The Stable Families Project hosted several team meetings to enact a family preservation plan and found a landlord willing to rent to this family. Now, the family is receiving short-term rental assistance, and will apply for a special needs family housing voucher soon. The father has developed a financial plan, found a therapeutic daycare location near their apartment, and the son's health is now stable.

Valley Cities Counseling & Consultation

Pathways First

Population Served

The Pathways First project provides services and housing in the private rental market to homeless families living with notable health and behavioral disorders or disabilities. With this population, there is a high incidence of mental illness, chronic health issues, developmental disabilities, and substance abuse.

Program Information

Program Start Date	April 2007
People of Color Served	70 % of 76
Target Population	Families
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$128,100

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
17	87 %	Other Permanent Housing Moved With Family

Impact of Funding

- Creates 14 units of permanent supportive housing in the private rental market for homeless families in South King County
- Provides rental assistance to make units affordable, through a partnership with a private landlord
- Leverages funds from United Way of King County for case management services
- Serves high-need families, many living with co-occurring disorders
- Utilizes other mainstream fund sources to provide mental health and chemical dependency services, as well as employment and education services



Case managers with the Pathways First program at Valley Cities

Client Story

A family representing three generations came to Valley Cities for services. The grandmother has a lifelong history of violence and abuse, as well as substance abuse. The daughter is a teenage mother with an infant child, and is living with serious depression. A few months before joining this program, the grandmother entered mental health treatment and began to work through her traumatic past. She has maintained her sobriety for over two years and reconciled with other members of the extended family. The family of three is now joining their extended family and moving into permanent housing in that community.

Valley Cities Counseling & Consultation

Homeless Services Enhancement Program

Population Served

The Homeless Services Enhancement program provides services and housing to homeless individuals, families with mental illness, and veterans. Some of the individuals and families served by this program have been homeless for so long that they lack basic independent living skills needed to maintain an apartment on their own.

Program Information

Program Start Date	January 2008
People of Color Served	44 % of 36
Target Population	Families / Veterans
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$34,430

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
10	One-year benchmark not yet reached	Other Permanent Housing Other Housing

Impact of Funding

- Creates 10 new units of permanent housing in the private rental market in South King County
- Pairs services with 10 Section 8 subsidies from King County Housing Authority
- Provides critical housing stabilization services and rental subsidies, as well as culturally relevant, veteran-specific services
- Offers enhanced services with funding from the King County Veterans and Human Services Levy



A family visits the Valley Cities office to receive services

Client Story

In March 2007, the program met a homeless family of three. At that time, the family was living in a studio motel room. The stove had one burner, and the kitchen accommodated only a half-size refrigerator. The bedroom was moldy and the studio had many plumbing problems. The 11-month-old baby had never experienced the luxury of a bath because of the plumbing problems. This family felt no hope to improve their living situation. They had become accustomed to being homeless. After working with a Valley Cities case manager, this family is now living in a three-bedroom apartment of their own. They are utilizing all of the resources available to them, including mental health and case management services, and they are feeling much more sure about their future. The family is now spending time with children that had been removed from the home years ago and the future of this family is looking much more promising.

Wellspring Family Services

Chemical Dependency Support Services Project

Population Served

This program provides services and housing to homeless families with children. Often, the adults have significant histories of mental health and/or a chemical dependency disorders, which seriously limit their ability to obtain and maintain housing. All families are very low-income with a history of homelessness, and may have multiple evictions, outstanding debts, or criminal backgrounds.

Program Information

Program Start Date	December 2006
People of Color Served	70 % of 148
Target Population	Families
Geographic Location	South King County
Annual Amount of Five-Year King County HHSF Award	\$75,000

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
14	100 %	Disappearance Moved With Family

Impact of Funding

- Creates 10 units of permanent housing
- Provides intensive case management services for high-risk families, who are unlikely to find services and strong advocacy elsewhere
- Pairs services with 10 Section 8 subsidies from King County Housing Authority, and utilized through a partnership with a private landlord
- Establishes community connections for families with weak social supports due to their mental health and chemical dependency issues



A variety of families benefit from services paired with housing

Client Story

Susan is a 30-year-old single mother with a 15-year history of alcohol abuse. She has had multiple arrests related to alcohol abuse, and has been incarcerated several times. In 2007, Susan and her two young boys were referred to Family Services after they had been homeless for over six months. Susan presented as scattered, anxious, and overwhelmed. The case manager noted that the two boys were "out of control and extremely aggressive". The Chemical Dependency Support Services Project worked with her to find appropriate housing. Since moving into her new apartment two years ago, Susan has attended weekly therapy sessions, and has worked with the case manager on living sober, money management and being a good tenant. Both boys have received mental health counseling, and their behavior has improved. Susan has been clean and sober now for two years. She has increased her self-confidence, completed a WorkFirst training program, and is currently employed.

Wellspring Family Services

Rental Assistance Program

Population Served

This program provides rental assistance and services to help families move into permanent housing. Households served by this program are very low-income, and face multiple barriers to attaining market rate housing. Severe financial barriers limit their ability to obtain and maintain housing, and leaves households with few options. Most households have experienced extended periods of homelessness as a result.

Program Information

Program Start Date	April 2008
People of Color Served	90 % of 31
Target Population	Families
Geographic Location	North and South King County
Annual Amount of Five-Year King County HHSF Award	\$100,000

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
11	One-year benchmark not yet reached	Other Permanent Housing

Impact of Funding

- Creates 10 new units of permanent housing for homeless adults and families in North and South King County, utilizing King County funds for rental assistance
- Provides affordable housing to help high-risk homeless households maintain permanent housing in the private rental market
- Leverages intensive clinical services paid for by Medicaid and other local funding sources



This family received assistance to maintain permanent housing

Client Story

In 2005, James and his young daughter Jasmine lost their home in New Orleans due to the devastation of Hurricane Katrina. After spending time in Texas unsuccessfully looking for work, James and Jasmine moved to Seattle to live with his sister. James lived with his sister for nearly two years, but low-paying jobs prevented him from renting an apartment. Six months ago, his sister's home went through foreclosure, and James and his daughter became homeless. He was referred to the Wellspring Family Services Housing Intervention program, where James was recommended for the Wellspring Family Services Rental Assistance Program. The program has provided this family with a subsidized apartment, case management services, and monthly budgeting assistance. This program has given James the opportunity to seek employment training in order to increase his earning potential. James is currently working part-time and is enrolled in a job training program. Jasmine attends school in South King County where she participates in a program for children with special needs.

YWCA of Seattle, King County, Snohomish County

Family Homeless Prevention Program

Population Served

The YWCA Family Homeless Prevention Program provides services and housing to families that face many barriers to self-sufficiency and permanent housing. Families have experienced domestic violence, alcohol and substance abuse, and are living with untreated mental health and other health issues. Family members may also struggle with past criminal histories when looking for housing and employment.

Program Information

Program Start Date	December 2006
People of Color Served	66 % of 151
Target Population	Families
Geographic Location	Countywide
Annual Amount of Two-Year King County HHSF Award	\$71,500

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
34	91 %	Other Permanent Housing Homeless

Impact of Funding

- Provides prevention services to approximately 50-75 families each year, who are on the edge of homelessness due to domestic violence issues, alcohol and substance abuse, financial distress, mental illness, and other issues
- Provides critical case management and housing search services to assist families with housing barriers to access rental units in the private market



A case manager for the Family Homeless Prevention Program

Client Story

In February 2009, the program received a referral from the King County Housing Authority (KCHA) they had a family that was in jeopardy of losing their housing voucher due to hoarding issues. This had been a huge problem in the past and this family had already severely damaged two other units. The mother didn't quite understand how devastating this problem was and how it was affecting her family. The case manager visited this family's home to enroll the mother in the program and assess the housing situation. Upon entering the unit, staff was unable to fully open the door because of the clutter that was piled three feet high, which also blocked the entire hallway. The case manager worked closely with the mother to establish a plan to deal with this issue. They started meeting three times each week, along with the pastor of her church, to clean the unit. Each meeting lasted between six and eight hours. Finally, the unit passed KCHA inspection. Since then, the case manager has continued to meet with this family and has provided resources to help with the hoarding issues.

YWCA of Seattle, King County, Snohomish County

Enhanced Housing Program

Population Served

This program assists homeless families exiting from YWCA emergency shelter or transitional housing programs. Program staff works with families with unique service and housing needs, to help them stabilize in permanent housing. These families encounter difficulties accessing employment, health care, mental health care, and services for domestic violence.

Program Information

Program Start Date	March 2007
People of Color Served	93 % of 172
Target Population	Families
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$70,547

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
47	91 %	Disappearance Other Permanent Housing

Impact of Funding

- Provides case management and housing advocacy services to approximately 20 families annually, who would have difficulty accessing permanent housing on their own
- Supports families in improving their household stability, therefore increasing their ability to maintain housing and build careers, positive family relationships, and self-sufficiency



A family served by the YWCA

Client Story

Nina is a high school graduate, and single mother of two children. She entered the Enhanced Housing Program in 2007, after exiting the YWCA shelter. Nina worked with her case manager to create an achievable plan for success. She entered the YWCA program with a Certified Nursing Assistant Certificate, has recently obtained a Medical Assistant Certificate, and is currently pursuing her Nursing Degree.

YWCA staff members found Nina to be very motivated by the program. She continues to meet with her case manager regularly to discuss budgeting, self-esteem, and academic success issues. Nina now has a housing voucher, which allows her to work part-time and attend school. She engages her children in learning activities and appears to be doing very well. Nina has expressed her appreciation for this program, which has allowed her and her family to stabilize in housing and thrive.

YWCA of Seattle, King County, Snohomish County

Permanent Housing Stability Program

Population Served

This program serves large homeless families who face a number of barriers to housing, including criminal records, past evictions, and debt management issues. The YWCA provides permanent housing and support services for all family members, including services to meet the specific needs of children.

Program Information

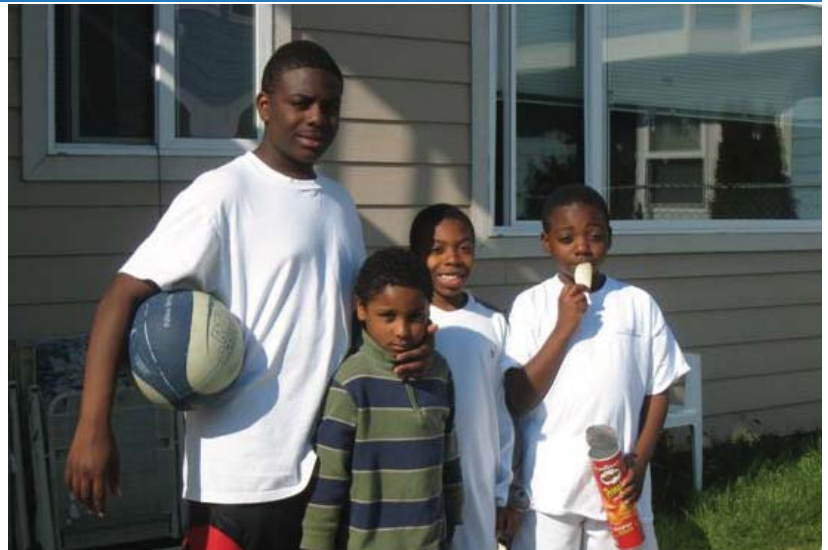
Program Start Date	April 2008
People of Color Served	98 % of 71
Target Population	Families
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$55,000

Program Outcomes

Families housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
8	One-year benchmark not yet reached	Other Permanent Housing

Impact of Funding

- Creates 13 units of permanent housing in the private rental market
- Pairs 13 Section 8 subsidies from Seattle Housing Authority with King County funds for services
- Allows families to pursue education or maintain employment by providing permanent housing
- Provides family-centered services for large households with multiple barriers to housing stability



Children served by the YWCA Permanent Housing Stability Program

Client Story

A two-parent homeless household with three children entered the program last year. When the program met them, the parents had been recently married and had also reunified with their oldest child. Leading up to this point, the parents had endured major relationship struggles, which negatively impacted their lives and resulted in loss of employment and exit from educational programs. This was the cause of their homelessness. The couple participated in relationship counseling and made improvements to their specific problem areas, which included communication, trust, and parenting. These counseling sessions have enabled them to maintain their permanent housing and become a healthier family.

Veterans and Other Homeless Adults

Homeless veterans are served by several HHSF projects, but the projects highlighted in this section provide housing and services to a larger number of veterans. These four projects serve homeless clients, most of whom are male and are living with disabilities, substance abuse disorders, and mental health and other health issues. These projects rely heavily on outreach in the community, and spend a great deal of time initiating contact with these clients, many of whom have had very negative experiences accessing mainstream services and housing.

The longest running project started in November 2006 and the newest project started in July 2008. The 2008 projects were unable to measure the primary housing stability outcome because clients living in permanent housing will not reach their one-year anniversaries until 2009. Overall, these projects served over 100 homeless individuals. Of those households that could be measured for housing stability, 100 percent maintained permanent housing for at least one year.



Housing offered to HHSF clients

Archdiocesan Housing Authority

Palo Studios at the Josephinum

Population Served

Palo Studios provides permanent housing for formerly homeless clients from the Aloha Inn Transitional Housing Program. In order to qualify for an apartment at Palo Studios, clients must be chronically homeless and have significant barriers to obtaining permanent housing on their own. These barriers include recent criminal histories, past evictions, or debt to former landlords.

Program Information

Program Start Date	January 2008
Veteran Clients Served	25 % of 24
Target Population	Chronically Homeless
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$86,128

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
13	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates 15 units of permanent housing and case management
- Leverages seven Section 8 subsidies from the Seattle Housing Authority by pairing them with King County funds for rental assistance and services
- Houses clients successfully, with 100% remaining in housing since initial placement
- Offers services including job search assistance, benefit assistance, and credit counseling



Another Palo Studios resident accepts the keys to his new apartment

Client Story

One client suffers from auditory hallucinations and post traumatic stress disorder. When he came into the program, his mental health disabilities made him think that horrible things were happening in adjoining apartments. He began reporting these incidents, in his reality, to building management. Because these situations were very real to him, he became hostile toward anyone who would question the validity of his reports. Staff worked to pull together the client's mental health team, the building management, and other housing caseworkers who knew the client. This group communicated about a variety of issues, and building management grew more patient and understanding. In addition, the mental health team received information that they would not have had otherwise, resulting in better counseling and medication changes, which reduced the client's hallucinations. Staff also worked directly with the client to ease his distress, and provided a white noise machine and radio that further reduced the problems. Today, he is stable and his housing is secure because of this program.

Eastside Interfaith Social Concerns Council

Congregations for the Homeless Permanent Supportive Housing Program

Population Served

The Congregations for the Homeless (CFH) Permanent Housing Program serves single homeless men predominantly from east King County. These men need a full range of services, from simple hygiene assistance to placement in permanent housing. At first, they need a safe place to sleep, eat, and store their belongings – supported by people who respect them. They also need assistance in solving the causes of their homelessness and encouragement to achieve independence and permanent housing.

Program Information

Annual Amount of First Five-Year King County HHSF Award (2007)	\$81,800	Started April 2007
Annual Amount of Second Five-Year King County HHSF Award (2008)	\$85,690	Started April 2008
Veteran Clients Served	11 % of 43	
Target Population	Single Adults	
Geographic Location	East King County	

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
35	100 %	Other Permanent Housing Other Housing

Impact of Funding

- Creates 18 units of permanent housing in east King County
- Provides rental assistance to subsidize 10 scattered site units for single men
- Partners with Downtown Action to Save Housing for eight units of housing, which are subsidized by state 2060 rent buy-down funds
- Provides case management and housing advocacy to help single men secure and maintain permanent housing, find jobs, repair credit, access mental health treatment, and apply for benefits



Case managers with Congregations for the Homeless

Client Story

Sam has been in the CFH program for about two years. Although a hard worker, he had never held a full-time position, and had only worked part-time or contract jobs. As CFH worked with him to be successful in housing, he was able to stabilize his life, pay many of his outstanding debts and gain enough confidence to apply for his ideal job. He has been working at a large corporation for more than a year, with perfect attendance and glowing reviews. He has acquired a computer, updated his computer skills, settled his student loans, and established a social life. He is volunteering throughout the area to give back to the community, and will soon be able to pay his own rent without assistance.

Evergreen Treatment Services

Reach Respite Case Manager

Population Served

The Reach Respite Case Manager serves chemically addicted, chronically homeless adults who have been placed in the Public Health Medical Respite Program. The case manager helps clients find suitable permanent supportive housing. These individuals are not quite ill enough to remain in the hospital, but they are too sick to be sent back to the streets. Before the REACH services were offered, these individuals were being discharged to the streets.

Program Information

Program Start Date	November 2006
Veteran Clients Served	22 % of 47
Target Population	Chronically Homeless
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$48,220

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
22	100 %	Death Eviction

Impact of Funding

- Creates an additional 20 units of permanent supportive housing
- Pairs case management services with 20 Section 8 subsidies from Seattle Housing Authority
- Links critical services with permanent housing subsidies to break the cycle of hospitalization and homelessness
- Leverages additional housing subsidies, such as Shelter Plus Care



With help from REACH, Gary now lives in permanent housing

Client Story

When the REACH program first met Peter, he was using large quantities of heroin daily, supplemented with crack and alcohol. He had been living in doorways for three years. Peter suffers from learning disabilities, as well as post traumatic stress disorder from severe childhood abuse. Peter has a nine-year-old daughter who is being raised by his mother and sister. He sees her when his family allows it.

Peter was honest from the beginning about wanting to get clean and live differently. He soon started Methadone Maintenance Treatment, which allowed him to stop using heroin altogether. He also stopped using other drugs and was supported in this by the random tests provided by Evergreen Treatment Services. While participating in case management services, Peter moved into permanent housing with a housing voucher. He is clean and sober for the first time in years, working on a 12-step program for his addiction, and regularly fills his days with activities such as visiting the zoo, library, and aquarium. He talks about feeling like a kid again and loving life. He sees his daughter often now and takes pride in this. He is a great example of how the REACH program can provide the support that people need to identify and achieve their personal goals.

Evergreen Treatment Services

REACH Housing First Case Manager

Population Served

The REACH Housing First program provides services and housing to chronically homeless and addicted adults. These individuals are not connected to social services, and are functionally unable to access housing and services due to systemic barriers and the severity of their health and mental health conditions. The Veteran Specialist works with veterans who cannot access services because of their active drug and/or alcohol use.

Program Information

Program Start Date	July 2008
Veteran Clients Served	29 % of 24
Target Population	Chronically Homeless
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$150,000

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
2	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates 20 units of permanent supportive housing
- Leverages additional housing subsidies from the HUD Shelter Plus Care program
- Provides rental assistance and case management in units scattered throughout the county
- Conducts outreach and engagement in shelters, hospitals, and in the jail
- Provides enhanced services with funding from the King County Veterans and Human Services Levy



Jenny recently moved into permanent housing

Client Story

An African American veteran in his late 50s came to Seattle after about 20 years in prison in Oregon. He was sleeping in doorways in Belltown and maintaining a heroin addiction while taking the bus almost every other day for kidney dialysis treatments. He was not engaging with any services beyond his primary healthcare because of his long criminal history and inherent distrust of social service organizations. The REACH case manager gained his trust and prioritized him for permanent housing resources because of his frail medical condition and active drug use. He was housed rapidly at the Plymouth On Stewart building, which has on-site nursing care, and has maintained his apartment for over three months with no problems. His case manager currently works with him to engage in methadone treatment to stop his heroin use, but he spends so much time in a medical setting that he is resisting the additional daily clinic appointments. Nonetheless, he has made great progress since he started working with the REACH program, and is an example of the successes achieved and the challenges faced by this unique population.

Chronically Homeless and Homeless Households Without Children

The six projects highlighted in this section provide housing and services to chronically homeless individuals and homeless households without children. Approximately 74 percent of the clients served by these projects are living with disabilities. These projects serve clients with chronic mental illness, co-occurring disorders, and histories of living on the streets, in homeless shelters, or in psychiatric hospitals.

The longest running project started in November 2006 and the newest project started in April 2008. The 2008 projects were unable to measure the primary housing stability outcome because clients living in permanent housing will not reach their one-year anniversaries until 2009. Overall, these projects served nearly 450 homeless individuals. Of those households that could be measured for housing stability, 90 percent maintained permanent housing for at least one year.



Case manager meeting with clients at Asian Counseling and Referral Services

Archdiocesan Housing Authority

Parke Studios at the Josephinum

Population Served

Parke Studios provides permanent supportive housing for chronically homeless women at the Josephinum Apartments in downtown Seattle. This population has been difficult to house in traditional low income housing for a number of reasons, including mental illness, behavioral problems, and lack of identification, benefits, and income.

Program Information

Program Start Date	November 2006
Disabled Clients Served	100 % of 17
Target Population	Chronically Homeless
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$112,500

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
15	87 %	Death Disappearance

Impact of Funding

- Creates 15 units of permanent supportive housing
- Provides intensive on-site case management support and financial resources for chronically homeless women with untreated mental health disorders so they can live independently
- Leverages Washington State rent buy-down funds to make units affordable
- Formalizes a partnership with Downtown Emergency Service Center to provide interim mental health services



A resident enjoying a trip to the pumpkin patch last autumn

Client Story

With the help of supportive staff, one of the most challenging residents has now been housed for ten continuous months. Prior to this period in housing she was homeless for about ten years, and had been barred from nearly every social service agency and shelter in the community due to inappropriate and hostile behaviors. At Parke Studios, however, she continues to engage regularly with her case managers and other building staff. Parke Studios staff has advocated for her, and educated building staff about her mental illness and challenges, and the resident has learned to take pride in and ownership of her home. With the support of the program, she has been able to enjoy watching movies with staff, and can sometimes be steered away from her anger by talking about the television shows that she now follows in her apartment.

Asian Counseling and Referral Services

HOPES Program

Population Served

The HOPES program places low-income Asian and Pacific Islander adults in permanent housing. Many clients suffer from chronic mental illness or co-occurring disorders, and have limited English proficiency. Asian Counseling and Referral Services (ACRS) serves clients from across King County, but most people reside or seek housing in Seattle.

Program Information

Program Start Date	December 2006
Disabled Clients Served	21 % of 62
Target Population	Single Adults
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$135,041

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
62	89 %	Death Jail

Impact of Funding

- Creates an additional 30 units of permanent housing with Section 8 subsidies from King County (10) and Seattle (20) Housing Authorities
- Provides housing stabilization, mental health counseling, and case management services for clients living in units scattered throughout King County
- Offers culturally appropriate services that have reduced rates of client hospitalization and incarceration



Clients visiting their case managers at the new ACRS offices

Client Story

Lily is a 26 year-old woman from Cambodia who left her husband due to domestic violence and marriage separation issues. After immigrating to the United States, Lily had been staying at a shelter subsequent to living temporarily with a friend. When Lily sought services at ACRS, she was depressed and diagnosed with bipolar disorder. She was also referred to the HOPES Program for housing.

Lily was able to work with a case manager who is also from Cambodia, speaks her native language, and understands her cultural background and needs. In addition to receiving assistance with mental health and domestic violence issues, Lily received housing assistance from HOPES and moved into permanent, affordable housing. Because of the support provided by ACRS and Refugee Women's Alliance, Lily is currently attending English classes at South Seattle Community College, her mental illness is under control, and she has maintained her housing for nearly one year.

Community House Mental Health Leighton Apartments

Population Served

The Leighton Apartments house a diverse group of adults with severe and persistent mental illness, who may also have co-occurring chemical dependency issues, physical disabilities, or developmental disabilities. Many clients have challenging criminal and psychiatric histories, and are not able to obtain housing through other means.

Program Information

Program Start Date	November 2006
Disabled Clients Served	100 % of 21
Target Population	Single Adults
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$25,000

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
21	86 %	Other Permanent Housing Hospitalization

Impact of Funding

- Creates 15 units of permanent supportive housing at the Leighton Apartments in Seattle
- Leverages Medicaid funding for mental health services and Section 8 subsidies from Seattle Housing Authority
- Provides clinical case management, peer support, housing stabilization services, and advocacy for clients who require support to maintain housing and achieve their personal recovery goals
- Enables staff members to assist clients with education, employment, and rebuilding relationships with estranged family members



The Leighton Apartments in Seattle

Client Story

Julie moved into the Leighton Apartments directly from the hospital. She was admitted to the hospital because her health had severely deteriorated while she was homeless. During her first year in the program, staff encouraged Julie to enroll at the local community college, and counseled her on managing her mental illness. Staff assisted Julie in locating a nearby support group, which helped her to maintain her sobriety. She began to work in the kitchen at Community House, while also improving her coping skills and focusing on plans to move to more independent housing. At the end of her second year in the program, Julie moved into her own apartment near Community House, where she continues to work in the kitchen each week. While in the program, she also obtained her Office Administration Certificate, and plans to apply for clerical jobs.

Downtown Emergency Service Center

The Evans House

Population Served

The Evans House serves the community's most vulnerable homeless adults. All are living with serious mental illness, and have long histories of living on the streets, in homeless shelters, or in psychiatric hospitals. Most residents also have co-occurring substance abuse problems or developmental disabilities.

Program Information

Program Start Date	January 2008
Disabled Clients Served	100 % of 96
Target Population	Chronically Homeless
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$114,006

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
96	95%	Homeless Hospitalization

Impact of Funding

- Creates 75 units of permanent supportive housing for the chronically homeless population in Seattle by combining King County funding with other local, state, and federal funds
- Ensures 24-hour staffing support to help residents, who have been homeless for over a decade, remain housed and resolve crises immediately
- Provides the longest lasting and healthiest living situation these clients have experienced in their adult lives



Evans House provides permanent housing for 75 individuals

Client Story

Developmentally disabled and living with a major psychiatric illness most of his life, Peter spent almost a decade living on the streets of Seattle. The voices he constantly heard caused him great agitation, and his aggressive behaviors were not allowed in downtown shelters.

When he first arrived, Peter displayed frequent threatening behavior, which put his housing at risk. A formal care conference was held at Evans House to focus on stabilizing his behavior. It was determined that Peter needed a psychiatrist specializing in developmental disabilities and a total medication change. Peter's case management team worked with him through this transition to ensure continuity of service. Eventually, he stabilized with medical help, and has settled into his routine with other tenants and staff. He has now lived at Evans House for over one year and has an excellent record of volunteering in the kitchen at Evans House to help cook meals.

Plymouth Housing Group

Housing Options Program

Population Served

The Housing Options Program (HOP) maintains 95 housing units for homeless people in need of intensive services in downtown Seattle. A number of these units are set aside for chronically homeless individuals from Harborview's Mental Health program and others are set aside to house chronically homeless individuals from the King County Criminal Justice Initiatives program.

Program Information

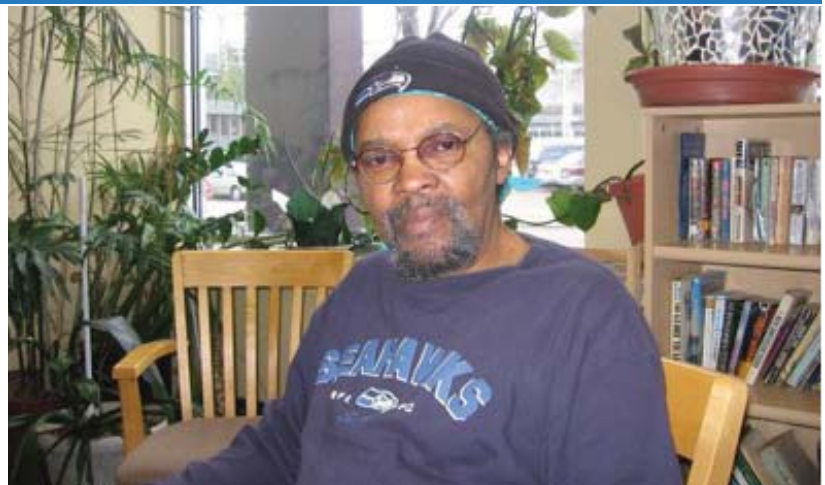
Program Start Date	November 2006
Disabled Clients Served	93 % of 161
Target Population	Chronically Homeless
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$194,300

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
161	93 %	Other Permanent Housing Death

Impact of Funding

- Creates 95 units of permanent housing
- Funds an innovative HOP "graduation bed" project to move 45 formerly homeless, very low-income people to more independent housing, freeing service-enriched units for chronically homeless people on the waitlist
- Provides intensive case management services for 50 chronically homeless people
- Leverages Washington State rent buy-down funds for 45 units in the Plymouth Housing Group portfolio



Roger spends time in his new Plymouth Housing Group apartment

Client Story

In 1999, a fire at Roger's duplex left him homeless. "I lost everything. They said it was a power shortage. I had nothing," says Roger. At that time, he was in his early 50s and had his share of struggles. He served in Vietnam for over two years, where he was shot three times. He still suffers from flashbacks, which make it difficult for him to sleep at night.

After the fire, Roger stayed in shelters or rode the bus around at night. In 2004, a unit became available at the Scargo Apartments, and in 2006, he applied for the Housing Options Program and moved into an apartment that is a much better fit for his needs.

"I have freedom here. When I can't sleep, I can walk around outside. I know these streets better at night than I do in the daytime." Roger hopes to return to school eventually so he can help kids who come from difficult family situations.

Vashon Youth & Family Services

VIVA Program

Population Served

The VIVA Program provides services and housing to homeless families and individuals on Vashon Island. Many of these clients also have histories of housing instability, chemical dependency, and mental illness. The major challenge faced by these clients is the lack of shelter and affordable permanent housing on Vashon Island.

Program Information

Program Start Date	April 2008
Disabled Clients Served	28 % of 87
Target Population	Singles / Families
Geographic Location	Vashon Island
Annual Amount of Five-Year King County HHSF Award	\$80,000

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
6	One-year benchmark not yet reached	Other Permanent Housing Disappearance

Impact of Funding

- Creates 10 new units of permanent housing on Vashon Island
- Pairs 10 Section 8 subsidies from King County Housing Authority with case management, mental health, and chemical dependency services
- Assists clients with transportation to appointments and other costs related to maintaining permanent housing by providing clients with flexible financial assistance



The PlaySpace at Vashon Youth & Family Services

Client Story

A single parent approached the program in need of counseling. She had been transient for over two years due to mental health challenges. She is in her early 40s, pregnant and has a seven-year-old daughter. By her due date, the mother received a housing voucher and successfully moved into a two-bedroom apartment. She has utilized every resource and referral recommended for her. She participates in weekly counseling and case management, and her family enjoys the PlaySpace, and the parenting and baby groups offered by the agency. Her seven-year-old daughter has become involved in various community dance and play productions. With this support, she has developed a sense of community for herself and her family.

Young Adults

Through three rounds of funding, HHSF selected five projects providing housing and services to homeless young adults. With few exceptions, projects serving young adults limit services to individuals between the ages of 18 and 24. These young clients often come from difficult backgrounds, variously characterized by neglect, abuse, failure in school, substance abuse, mental illness issues, racial discrimination, and homophobia. These factors, along with young age and lack of rental history, make it extremely difficult for these clients to maintain permanent housing.

The longest running project started in February 2007 and the newest project started in April 2008. The 2008 projects were unable to measure the primary housing stability outcome because clients living in permanent housing will not reach their one-year anniversaries until 2009. Overall, these projects served over 400 homeless individuals. Of those households that could be measured for housing stability, 94 percent maintained permanent housing for at least one year.



A client served by the YMCA Therapeutic Housing Program

Catholic Community Services

University District Youth Center

Population Served

The University District Youth Center (UDYC) provides homeless, at-risk, runaway, and street-involved young adults (ages 18-22) with opportunities, tools, and support to help them move into permanent housing. Staff provides case management services to assist youth with issues related to housing stability.

Program Information

Program Start Date	April 2008
People of Color Served	53 % of 20
Target Population	Young Adults
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$45,113

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
20	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates 10 new units of permanent housing for homeless young adults in Seattle
- Pairs 10 Section 8 subsidies from Seattle Housing Authority with King County service funds
- Provides intensive wrap-around services that provide the key life skills necessary for young adults to achieve long-term success and remain housed



A UDYC client at his graduation ceremony

Client Story

Ken entered the UDYC drop-in center in May 2008. He came to Seattle from Michigan hoping to find a job on a fishing boat, but instead found himself on the Seattle streets. Ken accessed several Seattle shelters and programs, but through the UDYC, Ken secured housing and his team of case managers met several times to coordinate and develop other solutions for him. Ken found employment as a maintenance worker, became certified as a crane operator, and secured housing. He eventually reconciled with his mother, and she invited him to return home. Once Ken moved back to Michigan to live with his mother, his supportive Seattle team contacted service providers in Michigan so Ken could continue to receive ongoing support. Recently, Ken sent an update from Michigan, where he is volunteering at the Boys and Girls Club of Grand Rapids and has graduated from JobCorps.

Church Council of Greater Seattle

HomeStep Self-Managed Housing Program

Population Served

The HomeStep program provides services and housing to young people who come from difficult backgrounds, variously characterized by neglect, abuse, failure in school, substance abuse, mental illness issues, racial discrimination, and homophobia. These factors, along with young age and lack of rental history, make it extremely difficult for these clients to maintain permanent housing.

Program Information

Program Start Date	February 2007
People of Color Served	75 % of 8
Target Population	Young Adults
Geographic Location	Seattle
Annual Amount of Five-Year King County HHSF Award	\$40,750

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
7	83 %	Disappearance Jail

Impact of Funding

- Pairs three Section 8 subsidies from Seattle Housing Authority with support services and case management so that young adults who lack family support can seek housing in the private rental market
- Provides the key financial assistance needed to cover unforeseen expenses that put clients at risk of cycling back into homelessness



Carmen on the front porch of her home in Seattle

Client Story

Carmen became homeless after moving from Louisiana to Seattle. A referral from the YouthCare Orion Center brought Carmen to HomeStep's young adult program, where she received motivation from staff and appropriate referrals to help her pursue her educational and career goals. Carmen is a driven and talented young person who has had several achievements and honors since she arrived at HomeStep.

Currently, Carmen is a student at North Seattle Community College and is nearly done with her first year of the nursing program. She is also working hard for the theater department, where she can use some of her creativity in the lighting design for sets. Eventually, she would like to be a doctor in a hospital setting.

Friends of Youth

Supportive Permanent Housing Program

Population Served

The Supportive Permanent Housing program provides case management and housing for vulnerable young adults (ages 18-24) exiting Friends of Youth shelter and transitional living programs, who need ongoing support in order to succeed in their transition to permanent, independent housing.

Program Information

Program Start Date	March 2007
People of Color Served	58 % of 38
Target Population	Young Adults
Geographic Location	East King County
Annual Amount of Five-Year King County HHSF Award	\$35,530

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
5	100 %	N/A

Impact of Funding

- Creates six subsidized housing units for young adults through a partnership with Downtown Action to Save Housing
- Utilizes Washington State rent buy-down funding to make units affordable
- Provides tailored support and age appropriate services to young adults in north and east King County, in order to assist them in their transition to independent housing



Friends of Youth houses clients in the Greenbrier Apartments

Client Story

When Kimya first moved to Bellevue, she had a hard time adjusting to the Eastside. Though happy to have housing after finding herself homeless in Seattle, she was rarely able to enjoy it because of her two-hour-long bus ride to work. Even when she was home, her apartment was empty. Kimya hoped to find employment closer to home, but when the economy took a turn for the worse it became a struggle to secure enough hours at her current job. With some financial planning and assistance from Friends of Youth, Kimya was able to survive these lean times. Through perseverance and a positive attitude, Kimya found a full-time job much closer to home. In her new position, Kimya has shown herself to be a dedicated worker. Customers have told her that the store has never been so clean and organized; and after less than three months, Kimya was offered a promotion to assistant manager. Additionally, Kimya utilized client assistance funds to transform her apartment into a "home" with basic living room and kitchen furniture.

YMCA of Greater Seattle

Permanent Housing Program

Population Served

The Permanent Housing Program provides services and housing to homeless young adults between the ages of 18 and 24. Housing is prioritized for young adults with several barriers to housing stability, such as a criminal background, pregnancy, or young children. Most young adults in the program have little or no rental history, so the YMCA works closely with them to help locate housing and to establish positive relationships with landlords.

Program Information

Program Start Date	April 2007
People of Color Served	76 % of 326
Target Population	Young Adults
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$80,000

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
24	100 %	N/A

Impact of Funding

- Creates 15 new units of permanent housing in the private rental market for homeless young adults
- Leverages Section 8 subsidies from King County and Seattle Housing Authorities by pairing them with King County funds for services and rental assistance
- Provides housing education and case management to vulnerable young adults
- Engages young adults at the community resource center, which serves approximately 200 young adults each year
- Provides life skills classes, tenant education, and linkage to health care and other resources



YMCA case managers provide important support to young adults

Client Story

Shannon transitioned from homelessness to permanent housing with help from the Permanent Housing Program in October 2008. Shannon has been working hard to find and move into her own apartment, while also taking classes and working. The past couple of months have been very hard for her, as she lost her job due to scheduling conflicts with school. Shannon was determined, however, not to give up on her education. She also continued to look for a job that could accommodate her schedule and provide enough for her to live on. With the help of her YMCA case manager, Shannon has been able to maintain her housing through this difficult time. She recently found two part-time positions that will work around her school schedule, and she will graduate from the Pima Medical Institute this fall with certification as a medical assistant.

YMCA of Greater Seattle

Therapeutic Housing Program

Population Served

The Therapeutic Housing Program provides services and housing to homeless young adults (ages 18-25) who struggle with chemical dependency and/or mental health problems. Because this population generally faces many barriers to obtaining and maintaining housing, the YMCA provides both general and clinical supportive services (provided through a partnership with Sound Mental Health) to ensure that young adults can locate and successfully maintain housing.

Program Information

Program Start Date	April 2008
People of Color Served	77 % of 35
Target Population	Young Adults
Geographic Location	Countywide
Annual Amount of Five-Year King County HHSF Award	\$188,132

Program Outcomes

Clients housed	Percent that maintained housing for at least one year	Reasons for exiting permanent housing placement
8	One-year benchmark not yet reached	N/A

Impact of Funding

- Creates 20 units of permanent housing for homeless young adults
- Pairs services funds with 20 Section 8 subsidies from King County (10) and Seattle (10) Housing Authorities
- Ensures housing stability by providing subsidies to clients as they engage in treatment and work towards educational and employment goals
- Houses clients successfully, with 100% remaining in housing since initial placement
- Provides a comprehensive array of clinical services to this unique population through a contract with Sound Mental Health



Casi lives in East King County and volunteers in the community

Client Story

ZamZam was homeless for a year and a half, and spent her nights sleeping under a bridge with other homeless youth. Since entering the Therapeutic Housing Program, ZamZam has moved into her own apartment in South King County and has since maintained her housing for several months. She is now able to focus on her other goals and has been working regularly with her YMCA case manager to pass her high school equivalency exam, increase her income, and maintain housing. ZamZam has accessed regular counseling through Sound Mental Health, and states that it has been "very helpful to have someone to talk to".

HHSF FUNDING CHART, 2006-2008

Agency/Project Name	Population Served	Multi-Year Award Amount	Fund Activity	Section 8 Vouchers Awarded	Contract Start Date	Contract End Date
Spring 2006 Awards						
Archdiocesan Housing Authority, Parke Studios at the Josephinum	chronically homeless adults	\$ 562,500	services		1-Nov-06	31-Oct-11
Community House Mental Health, Leighton Apartments	adults	\$ 125,000	services	15	1-Nov-06	31-Oct-11
Evergreen Treatment, REACH Respite Case Manager	chronically homeless adults	\$ 241,100	services	20	1-Nov-06	31-Oct-11
Hopelink, Eastside Friends Coming Home	families	\$ 244,000	services		1-Nov-06	31-Oct-11
Plymouth Housing Group, Begin at Home Housing Options Program (HOP)	chronic and non-chronically homeless adults	\$ 971,500	services		1-Nov-06	31-Oct-11
Asian Counseling and Referral Services, HOPES Program	adults	\$ 675,205	services	30	1-Dec-06	30-Nov-11
Family Services of King County, Chemical Dependency Support Services Project	families	\$ 375,000	services	10	1-Dec-06	30-Nov-11
YWCA, Family Homeless Prevention Project	families	\$ 243,000	services		1-Dec-06	30-Nov-09
Subtotal		\$3,437,305		75		
Fall 2006 Awards						
City of Seattle, Safe Harbors	all homeless	\$ 300,000	operating		1-Jan-07	31-Dec-07
Church Council of Greater Seattle, Self-Managed Housing Program	young adults	\$ 203,750	services	3	1-Feb-07	31-Jan-12
Friends of Youth, Supportive Permanent Housing Intensive Case Management Project	young adults	\$ 177,650	services		1-Mar-07	28-Feb-12
YWCA, Enhanced Housing Program	families	\$ 352,735	services		1-Mar-07	28-Feb-12
DAWN, DAWN's Homeless Prevention Services	families	\$ 300,000	services		1-Apr-07	31-Mar-12
Eastside Interfaith Social Concerns, Congregations for the Homeless Permanent Supportive Housing	adults	\$ 409,000	services and rental subsidies		1-Apr-07	31-Mar-12
Solid Ground, Stable Families Project	families	\$ 477,690	services		1-Apr-07	31-Mar-12
Valley Cities Counseling and Consultation, Pathways First	families	\$ 640,500	rental subsidies		1-Apr-07	31-Mar-12
YMCA of Greater Seattle, YMCA Young Adult Services	young adults	\$ 400,000	services and rental subsidies	15	1-Apr-07	31-Mar-12
Subtotal		\$3,261,325		18		
Fall 2007 Awards						
Archdiocesan Housing Authority, Aloha at the Josephinum (Palo Studios)	adults	\$ 430,640	services and rental subsidies	7	1-Jan-08	31-Dec-12
City of Seattle, Safe Harbors	all homeless	\$ 300,000	operating		1-Jan-08	31-Dec-08
Downtown Emergency Service Center, Evans House	chronically homeless adults	\$ 570,030	services		1-Jan-08	31-Dec-12
Valley Cities Counseling and Consultation, Homeless Services Enhancement Project	families and adults	\$ 172,149	services and rental subsidies	10	1-Jan-08	31-Dec-12
Catholic Community Services, University District Youth Center	young adults	\$ 225,565	services	10	1-Apr-08	31-Mar-13

Agency/Project Name	Population Served	Multi-Year Award Amount	Fund Activity	Section 8 Vouchers Awarded	Contract Start Date	Contract End Date
Fall 2007 Awards (continued)						
Eastside Interfaith Social Concerns, Congregations for the Homeless Permanent Supportive Housing	adults	\$ 428,450	services and rental subsidies		1-Apr-08	31-Mar-13
Family Services of King County, Rent Assistance Prog.	families and adults	\$ 500,000	rental subsidies		1-Apr-08	31-Mar-13
Saint Andrew's Housing Group, 280 Clark Apts.	families	\$ 439,520	services and rental subsidies		1-Apr-08	31-Mar-13
Vashon Youth and Family Services, Vashon Permanent Housing Project (VIVA Program)	families, young adults and adults	\$ 400,000	services	10	1-Apr-08	31-Mar-13
YMCA of Greater Seattle, YMCA Young Adult Housing with Wrap Around Services	young adults	\$ 940,658	services	20	1-Apr-08	13-Mar-13
YWCA, Permanent Housing Stability Program	families	\$ 275,000	services	13	1-Apr-08	31-Mar-13
YWCA, Landlord Liaison Project (LLP)	all homeless	\$ 678,718	services		1-May-08	31-Dec-10
DAWN, DAWN's Permanent Supportive Housing	families	\$ 150,000	services		1-Jul-08	30-Jun-13
Evergreen Treatment, REACH Housing First CM Expan.	chronically homeless adults	\$ 750,000	services and rental subsidies		1-Jul-08	30-Jun-13
Sound Mental Health, Project Homestead-HLS Family Housing	families	\$ 562,500	services	15	1-Jul-08	30-Jun-13
Hopelink, Duvall Family Housing	families	\$ 200,000	services		1-Jan-09	31-Dec-13
Archdiocese Housing Authority, Holden Street Family Housing	families	\$ 294,500	services		1-Apr-09	31-Dec-13
Subtotal		\$7,317,730		85		
Fall 2008 Awards						
Eastside Domestic Violence Program, Permanent Housing Program	families	\$ 695,635	services and rental subsidies		1-Apr-09	2014
Eastside Interfaith Social Concerns, Congregations for the Homeless Permanent Supportive Housing	adults	\$ 421,085	services and rental subsidies		1-Apr-09	2014
Friends of Youth, FOY Supportive Permanent Housing	young adults	\$ 147,165	services	10	1-Apr-09	2014
Muslim Housing Services, Muslim Housing Services Homeless Assistance	families	\$ 804,000	services and rental subsidies		1-Apr-09	2014
Valley Cities Counseling and Consultation, Coming Up	young adults	\$ 775,000	services	15	1-Apr-09	2014
Family Services, Rapid Re-Housing for Families (RRHF)	families	\$ 300,000	services and rental subsidies		1-Oct-09	2012
Solid Ground, Rapid Re-Housing for Families (RRHF)	families	\$ 300,000	services and rental subsidies		1-Oct-09	2012
Subtotal		\$3,442,885		25		
Total		\$17,459,245		203		

This funding table refers only to funds awarded in the rental assistance, operating support, and services combined application. It does not include all awards made as part of the larger combined NOFA.

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HomeStep
ending homelessness, changing lives

Acknowledgements



Downtown Emergency
Service Center



Congregations for
the Homeless



King County Housing Authority



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Valley|Cities
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